MEMO: VIA FACSIMILE
FROM: Ernest "Sandy" Marshall
TO: Karen Windon and Andy Guyre
RE: Suggestions and Observations for Consideration by the Board of County Commissioners (BOCC) Healthcare Advisory Board (HAB) and Staff.

Dear Karen and Andy:

1. Prior to receiving your package of Healthcare Information the week of 1-11-16, from Any Guyre, I met with certain members of the Federation of Manatee County Community Associations (FMCCA), following our first HAB meeting. We discussed suggestions for consideration by the HAB.

2. On the short run, time is of the essence. This board should meet at least once a month with agendas to avoid delays in carrying out our purpose and duties. Any initial delays will only exacerbate the present health care problems, in this county. Attendance and participation is important.

   It was suggested that we initially agree upon a "statement of work" and draft this as a first step. It was also suggested that, at a minimum, four elements need to be considered for direction and planning purposes, by the HAB:

   (a) Accessibility to health care locations.

   (b) Consideration of guidelines for delivery of services for major vs. minor services.

   (c) Determine availability and capability of services provided.

   (d) Determine existing health care, quality of this care, what is the type of ICD code (Industry Calculated Delivery Costs), being used locally vs. legitimate reasonable costs of such care. This involves determining actual costs vs. mark up prior to and at the time of services, procedures, treatment, medications, and what is the timely transparency and account ability of these factors, and any other such factors. Then determine and eliminate, and avoid inflated pricing, to change how delivery of health care can be made to qualified residents correctly, economically and
efficiently, to help solve our funding issue, for county health care.

Additionally, agendas of issues, should be published and step charts with time lines for planning and reporting of progress and/or roadblocks to completion of each step should be established. Also, whether or not they are regulatory roadblocks, and any way to over-ride them.

3. Notwithstanding, there is no signed contract with Health Management Associates and BOCC, they should be required to immediately provide to this board copies of the plans they developed in Florida for Palm Beach County and Florida International University New Medical School, or any other venue, where they developed and put in place a health care plan similar to what Manatee County may need. Regardless of what is ultimately decided in Manatee County, this board needs to see what plans exists presently elsewhere comparable to our county, to give us a head start in solving and understanding our problems.

4. Each board member should be polled to present any plans they have already considered for implementation to solve some or all of our health care problems in our county. This should be put in writing and circulated to staff to circulate to our board members.

5. Each health care provider involved with issues needing improvements and solutions to problems should be asked to briefly set forth in writing present known health care problems needing solutions in our county. Thereafter, this board can decide which ones need to appear personally before the board, for questions and answers. Staff should then categorize this information to be circulated to our board members ASAP.

Also, when doing this, each member should also state what paragraphs A thru G, in Section 2. PURPOSES AND DUTIES OF RESOLUTION R-15-173, means, establishing the HAB. If a member cannot answer some or all, or do not know, this will be a place where the committee can begin by consensus. No one should fear saying they do not know.

6. There has been at least four (4) studies and two (2) prior county task force and health care boards of Manatee County citizens and health care representatives appointed by the BOCC, to serve on such board and task force. The package I just received from you, contained information concerning one of the most recent task forces, chaired by prior county attorney, Chip Rice. It did not include the first prior task force chaired at one point by attorney Ed Lopacki. You need to research this out and provide copies fo any reports and information generated by this prior board. I have only a few old records on this, if you want to call me.

7. Other related issues I discussed with the FMCCA members produced the following additional suggestions and ideas:
(a) Funding sources for Health Care through contributions, grants, medicaid, taxes. Sliding scale "co-pays" financing the medical debt internally or externally by the county, to include public service to the county to repay the debt.

(b) Publication, timely delivery and consumption by the public of guidelines, procedures, enforcement by successfully reaching out to both the providers and recipients of healthcare in our county.

(c) Development and preparation of successful, accurate and complete healthcare consumer qualification for help to consumers to apply for help for local medical care and treatment, and any necessary financial planning and appropriate monitoring of any such plan.

(d) Develope appropriate pre-admission protocol and services to be rendered by providers based upon proper determination factors for admission, discharge, properly communicated to transparent funding sources, the patients and the public.

8. After preliminarily reviewing the above package sent to me, this is all useful information for all members of the HAB, and staff. Two summaries are of particular importance.

First is the summary dated 12-4-12, prepared by Manatee County Services, titled "Health Care funding". This summary is incomplete. It fails to include a copy of the prior BOCC Resolution creating the "Indigent Health Care Task Force", of which I was appointed by the BOCC, as a member which occurred several years prior to May, 2008. The summary includes thirteen (13) recommendations. Without a unanimous decision, the second recommendation to BOCC was to launch a public campaign to convince the public to vote for a 1/2 cent sales tax, but without a detailed indigent health care cost effective plan of how to preserve the then remaining $45 million dollars in the indigent health carte trust fund and the 1/2 cent sales tax fund generated if approved by the voters. Instead of developing such a plan, this job was turned over to a committee called the "Health Care Alliance Funding Committee", to research and develop an appropriate plan. The board needs to know that this plan was not developed resulting in the voters turning down the 1/2 cent sales tax.

Instead of developing a plan the Health Care Alliance prepared the second summary enclosed in the above package you sent to me.

9. These two summaries appear to contain substantial information to help develop a proper plan we can recommend to the BOCC. The remaining information you sent contains helpful information about Manatee County, but do not contain a needed detailed plan to solve our healthcare problems in Manatee County.
10. I wish to thank you for sending the above package of information to me.

Please send this memo to our HAB members together with the additional information I requested herein. Hopefully this above information will help the HAB members.

Thank you for your help.

Federation of Manatee County Community Associations

By: Ernest "Sandy" Marshall,
Second Vice President

ESM/pm